

Title Page:

STRATEGIC PLAN

FOR

SAINT-GAUDENS NATIONAL HISTORIC SITE

OCTOBER 1, 2005 - SEPTEMBER 30, 2008

Results Act and Planning Cycle:

PREFACE

This five-year Strategic Plan has been written for one or more units of the greater National Park System administered by the National Park Service, U.S. Department of the Interior. The National Park System preserves outstanding representations of America's natural, cultural, and recreational resources of national significance. These resources constitute a significant part of America's heritage, character, and future. The National Park Service not only directly and indirectly preserves these national treasures; it also makes them available to millions of visitors from throughout the country and the world every year.

This Strategic Plan was written to fulfill the requirements of Section 104 of the National Parks Omnibus Management Act of 1998. This legislation requires all field units of the National Park System prepare Strategic Plans and Annual Performance Plans consistent with the Government Performance and Results Act of 1993 and make these documents available to the public. The law was a catalyst for our staff to examine its fundamental mission and to take a fresh, longer range view, in precise terms, of what results or outcomes we needed to achieve to more effectively and efficiently accomplish that mission.

The Government Performance and Results Act (GPRA) is one of the most recent and comprehensive of a number of laws and executive orders directing federal agencies to join the "performance management revolution" already embraced by private industry and many local, state, and national governments. Performance management ensures that daily actions and expenditure of resources are guided by long- and short-term goal setting in pursuit of accomplishing an organization's primary mission, followed by performance measurement and evaluation. Importantly, GPRA mandates that long-term and annual goals be results or outcomes rather than outputs (activities, products, or services) and that they be "objective, quantifiable, and measurable" so that performance can be adequately measured and reported, and progress on mission accomplishment assessed.

GPRA requires federal agencies to develop and use three primary documents in conducting their business. These documents are also to be submitted to the Congress and the Office of Management and Budget (OMB):

1. Strategic Plan of no less than five years duration, reviewed and revised every three years, and containing:

- * mission statement based in law, executive order, etc.;
- * long-term goals, which are objective, quantified, and measurable, to accomplish mission;
- * how goals will be accomplished, is the plan data and narrative showing "...operational processes, skills and technology, and the human, capital, information and other resources required to meet those goals...";
- * relationship of annual goals to long term goals, a description of how long term goals are carried out in annual goal increments;
- * key external factors which could positively or negatively affect goal accomplishment;
- * GPRA also requires consultation with affected and interested parties in the development of the Strategic Plan, and it requires that the plan be
- * developed by federal employees (versus contractors, etc.).

2. Annual Performance Plan tiered off the Strategic Plan each year, showing how long term goals will be accomplished in annual increments, and containing:

- * annual goals to incrementally achieve long-term goals in Strategic Plan;
- * annual work plan explaining how annual goals will be accomplished - "briefly describe the operational processes, skills and technology, and the human, capital, information and other resources required to meet the performance goals...." and
- * basis for measuring results - "...provide a basis for comparing actual program results with the established performance goals...."

3. Annual Performance Report reviewing each year's successes and failures and identifying areas where activities or goals need to be revised in the future, addressing:

- * what annual goals were met or exceeded;

- * what annual goals were not met;
- * why annual goals were not met; and
- * what remedial action will be taken for goals not met.

ABOUT THIS PLAN

In consultation with Congress, OMB and other interested parties, the National Park Service (NPS) developed its own GPRA implementation process. In 2004 the Department of the Interior (DOI) produced a Strategic Plan requiring all agencies in the Department to be aligned with. It is available on the Internet at http://www.doi.gov/ppp/strat_plan_fy2003_2008.pdf.

Individual park plans address the long-term goals in the NPS and DOI plans that are appropriate to the individual units as parts of the overall National Park System and its mission. Then they add goals specific to their own legislative mandates, missions, resources, visitor services, and issues. The park plans, then, are a blend of national and local priorities and goals.

This Strategic Plan follows that pattern. It contains a mission statement born out of the NPS organic act as well as the specific legislation or proclamation establishing the park. It contains mission goals, closely paralleling the "servicewide" mission goals that illustrate in broad brushstroke what we do far beyond five years - "in perpetuity" - to accomplish our stated mission. It then contains long-term goals, which target in quantifiable, measurable ways what we will accomplish in the next four years toward achieving our overall mission goals and mission. The long-term goals address both appropriate "servicewide" goals as well as park-specific outcomes. The goal numbering protocol follows that of the NPS plan with park-specific suffixes. Since not all servicewide goals apply to every park, some numbers may be skipped. In addition, there are numbers containing 0's which are not in the servicewide plan and indicate park-specific goals.

Each long-term goal is repeated with one or more explanatory paragraphs that give background, detail, and other information useful to help the reader understand the goal as well as to sketch in how the goal will be accomplished. The figures in the tables and narrative for each goal contain any general information about "How Goals will be Accomplished", including staffing, fiscal, infrastructure, and other resources available to achieve the plan's long-term goals.

It should be noted that the goals in this plan are generally predicated on "flat budgets". Other than increases for inflation, we assumed no major increases in funding. Where increases in appropriations are known or are likely, they were taken into account. Where other funding sources (donations, fee revenues, etc.) are "reasonably assured", they too are taken into consideration when setting performance targets. Obviously, limits on funding constrain what can be accomplished toward our goals and mission. GPRA, however, is distinctly not about discussing budget shortfalls or requesting or justifying additional funding. Rather it is about planning, managing, and communicating what we can accomplish with the resources we already have while at the same, providing accountability for those resources.

Each year that the Strategic Plan is in effect, there will be a companion Annual Performance Plan which shows in annual goals, that year's targeted incremental achievement of each long-term goal, and a work plan for accomplishing that increment. Each year there will also be an Annual Performance Report discussing actual achievement of the prior year's annual goals and progress on long-term goals.

Copies of this Strategic Plan can be requested from the superintendent. Questions and comments are welcome and encouraged and can be addressed to the superintendent. Copies of the most current Annual Performance Plan and Annual Performance Report are also available on request, with questions and comments equally welcome.

Park Background Information:

Introduction

This is the Strategic Plan for Saint-Gaudens National Historic Site, a unit of the National Park System, administered by the National Park Service, U.S. Department of the Interior. The Plan includes our mission statement, derived from the legislation establishing and affecting this park. It contains our goals organized under goal categories and mission goals (the "in perpetuity" goals that encompass everything we do). It also contains long-term goals that describe in quantified, measurable ways examples of what we plan to achieve in the four-year period covered by this plan, October 1, 2004 through September 30, 2008, federal fiscal years FY2005-2008.

The content and organization of this Plan relates to the process established by the National Park Service under the Government Performance and Results Act of 1993 (GPRA) [see following sections]. Additional copies of this Strategic Plan are available by visiting or writing park headquarters at Saint-Gaudens NHS, 139 Saint Gaudens Road, Cornish, New Hampshire 03745. We welcome questions and comments, which should be addressed to the Superintendent at this address.

The Plan also contains a general section on "Strategies" on how goals will be accomplished, that briefly sketches the organization, facilities, and financial resources available to achieve the plan's long-term goals. There is a brief discussion of "Key External" Factors that could positively or negatively affect goal achievement. Each long-term goal has one or more explanatory paragraph that gives background, detail, and other information useful to help the reader understand the goal as well as how the goal will be accomplished. After these goal explanations, there is an overview of how results will be measured. Finally, there is a listing of those who were consulted in the development of the plan and a list of plan preparers.

Each year that this Strategic Plan is in effect there also will be an Annual Performance Plan covering one-year increments of each long-term goal. The Annual Performance Plan will be available by January 1st each year. In addition to the Annual Performance Plan, we also use internal management documents to guide daily operations throughout the year. They detail the specific activities, services, and products that will be carried out or produced to accomplish goal results, and the dollars and people that will do it.

The Saint-Gaudens National Historic Site

The Saint-Gaudens NHS is a vital part of America's national system of parks, monuments, battlefields, recreation areas, and other natural and cultural resources. Authorized by an Act of Congress in 1964, the Saint-Gaudens NHS is located in Cornish, New Hampshire. Containing 150 acres, the park preserves the home, collections, gardens, and studios of Augustus Saint-Gaudens (1848-1907), one of America's greatest sculptors, in perpetuity, and makes this valuable part of America's heritage available to over 30,000 visitors each year for their experience, enjoyment, understanding, and appreciation.

Park Mission

The mission of the National Park Service at Saint-Gaudens National Historic Site is rooted in and grows from the park's enabling legislation, Public Law 88-543, passed by Congress in 1964 to preserve in public ownership historically significant properties associated with the life and cultural achievements of Augustus Saint-Gaudens. In 1976, Public Law 94-578 amended the enabling legislation to increase the authorized boundary of the park. In 2000, Public Law 106-491, again expanded the authorized boundary to reflect management recommendations of the 1996 General Management Plan. Our mission statement is a synthesis of this mandated purpose. "It is the mission of the National Park Service to preserve, protect, and interpret cultural and natural resources historically associated with Augustus Saint-Gaudens (1848-1907) and to promote the arts through events in the spirit of those conducted by Augustus Saint-Gaudens."

Legislative Intent

Public Law 88-543 mandated the National Park Service to:

- ⌚ Preserve in public ownership historically significant properties associated with the life and cultural achievements of Augustus Saint-Gaudens
- ⌚ Serve as a living memorial through the presentation of art expositions and festivals and other appropriate events that are traditional to the site

Purpose

The purpose of Saint-Gaudens NHS is to preserve in public ownership historically significant properties associated with the life and cultural achievements of Augustus Saint-Gaudens.

Significance

The primary significance of Saint-Gaudens NHS may be summarized as the site of the home, studios, designed landscape, and extensive collection of the works of Augustus Saint-Gaudens (1848-1907), a prominent figure in American Art. The site's significance is further enhanced by the retention of the rural character of the surrounding countryside that attracted and inspired Saint-Gaudens and the Cornish Colony artists.

Key External Factors Affecting Plan's Accomplishment

Park management and staff can plan, manage, and control much of what occurs in the park. Sometimes they can influence factors external to park boundaries that affect the park. Other factors, such as natural events, are beyond managing or influencing. All of these things can negatively or positively affect goal outcomes. A few of the most important or most likely are briefly identified below. This is not an exhaustive list but simply those factors that are most likely to influence outcomes at the time this plan was written.

The popularity of the Saint-Gaudens NHS is expected to continue and present even greater challenges both in terms of cultural and natural resource preservation and visitor use. In addition, the recent federal designation of the Connecticut River as an American Heritage River, as well as present efforts to upgrade the Connecticut River Byway (state designated by Vermont and New Hampshire) to a National Scenic Byway is likely to bring an increase in tourists to this region. Additional factors affecting performance include:

- ⌚ The costs of maintaining and restoring natural and cultural resources are escalating
- ⌚ Potential introduction of additional exotic species, which is beyond park-level control
- ⌚ The implementation of new programs that emphasize wise use of limited resources and sustainable practices
- ⌚ A significant increase in the number of projects requiring compliance reviews under the National Environmental Policy Act and/or Section 106 of the Historic Preservation Act
- ⌚ The National Parks and Omnibus Act of 1998 (Public Law 105-391) established major new responsibilities for employee training and career development, natural resources inventory and monitoring, and cooperative research studies
- ⌚ Continued implementation of the 1996 Saint-Gaudens National Historic Site General Management Plan has potential implications, particularly the possible acquisition of property adjacent to the park, as well as potential rehabilitation of existing buildings for use as a temporary visitor contact station. Other historic structures may also be rehabilitated for use as visitor information facilities. Each of these factors could impact park operations by requiring a reallocation of existing park resources
- ⌚ Most of the park structures are currently not accessible
- ⌚ The need to reduce over-use of the historic house for offices, since it is one of the primary cultural resources at the site

Consultation in Plan Preparation

Saint-Gaudens National Historic Site relied heavily on the park's 1995 General Management Plan (GMP) for the development of this Strategic Plan. During the review period for the GMP, the National Park Service held twelve public meetings and received numerous comments from local residents. Public recommendations were incorporated into the final draft of the GMP, which have, therefore, led to their inclusion in this document.

Strategic Plan Preparers

The following park staff members were involved in preparing this strategic plan, which was written by the GPRA Coordinator:

Stephen Walasewicz, Natural Resource Manager/GPRA Coordinator
BJ Dunn, Superintendent
Mike Healy, Facility Manager
Henry Duffy, Curator
Greg Schwarz, Chief of Visitor Services
April May Preston, Chief of Administration

Strategic Plan Report, FY 2005-2008

Park/ Program Name: SAINT-GAUDENS NHS

Park/ Program Org Code: 1915

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: Ia01C

Park/ Program Goal ID Number: NONE

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Closely associated Ia1C goal

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, Saint-Gaudens NHS has developed a measurable statement of desired condition for wetland areas within the park and assessed their current condition.

*Baseline
Year:*

2005

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Park must enter

Unit Measure:

Acres

Condition (Desired):

park must enter

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

5-Year Results Plan:

In 1998 the park delineated its wetland habitats as part of a project funded by the Northeast Region science program. An assessment report was completed and the wetland boundaries were entered into GIS format. The park now needs to determine its management objectives for these habitats and whether or not any change has occurred to their condition since the 1998 wetland inventory.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: SAINT-GAUDENS NHS

Park/ Program Org Code: 1915

Date Last Updated: January 04, 2005

DOI Goal ID Number:

NPS Goal ID Number: Ia01D

Park/ Program Goal ID Number: NONE

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Closely Associated to goal Ia1D

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, Saint-Gaudens NHS has determined the amount of riparian areas within the park, developed measurable statement of desired condition for those lands, and assessed their current condition.

*Baseline
Year:*

2005

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Park Must Determine

Unit Measure:

Acres

Condition (Desired):

Park Must Determine

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

5-Year Results Plan:

The park has 1.5 linear miles of riparian habitat. The actual area (in acres) of this habitat has not yet been determined. By 2008, the park will calculate the area of its riparian habitat and determine its condition.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: SAINT-GAUDENS NHS

Park/ Program Org Code: 1915

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: 1a01E

Park/ Program Goal ID Number: NONE

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Other Upland area

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, Saint-Gaudens NHS has determined the amount of uplands within the park, developed measurable statement of desired condition for those lands, and assessed their current condition.

*Baseline
Year:*

2005

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

park determined

Unit Measure:

acres

Condition (Desired):

park determined

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

5-Year Results Plan:

The current park estimate for the area of its upland habitat is approximately 120 acres. The park needs to determine the desired condition for this habitat, as well as assess the current condition.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: SAINT-GAUDENS NHS

Park/ Program Org Code: 1915

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: 1a05

Park/ Program Goal ID Number: NONE

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Other historic structures

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, 1 of 2 of Saint-Gaudens NHS historic structures not listed on the current List of Classified Structures is in good condition.

*Baseline
Year:*

2004

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Condition

Unit Measure:

Each structure

Condition (Desired):

Good

*Total # Units in
Baseline:*

2

*Status in Base
Year (# Meeting
Condition):*

2

5-Year Results Plan:

Saint-Gaudens NHS currently has two historic structures that are not included on the LCS and are not in good condition. The park plans to upgrade one of these structures to good condition by the end of FY 2008.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: SAINT-GAUDENS NHS

Park/ Program Org Code: 1915

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: 1a07

Park/ Program Goal ID Number: 1a07

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Other Cultural Landscapes

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, the (one) Saint-Gaudens NHS cultural landscapes not listed on the current Cultural Landscapes Inventory is in good condition

Baseline
Year:

2004

Target
Year:

2008

Performance Indicator
(what is measured):

Condition

Unit Measure:

Each landscape

Condition (Desired):

Good

Total # Units in
Baseline:

1

Status in Base
Year (# Meeting
Condition):

1

5-Year Results Plan:

Saint-Gaudens National Historic Site has one cultural landscape, as defined in Volume I of the park's Cultural Landscape Inventory and General Management Plan. In order to maintain this landscape in good condition, intensive management efforts are required that include mowing, pruning of hedges, and maintenance of elaborate formal gardens. As a result, a significant percentage of the park's annual budget is allocated toward the preservation of this important resource. Although park management believes that this cultural landscape is currently in good condition, recurring annual maintenance activities are required to preserve the resource in good condition. Annual assessment of the park's cultural landscape will be performed by the Superintendent and the Facility Manager. Volumes II and III of the Cultural Landscape Report are scheduled to be completed in FY 2005 & FY 2006.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: SAINT-GAUDENS NHS

Park/ Program Org Code: 1915

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: Ia1B

Park/ Program Goal ID Number: Ia1B

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Invasive species: 250,000 acres (9.6% of 2.6 million) of acres infested with invasive plant species are contained.

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, 50 acres of Saint-Gaudens NHS lands impacted by invasive (non-native) plants are effectively controlled.

*Baseline
Year:*

2004

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Impacted Lands

Unit Measure:

acres

Condition (Desired):

Contained

*Total # Units in
Baseline:*

125

*Status in Base
Year (# Meeting
Condition):*

0

5-Year Results Plan:

Significant portions of the park are currently impacted by exotic, invasive vegetation including Blow-Me-Down Pond and its surrounding wetlands, as well as much of the upland and riparian habitat. In recognition of this resource management issue, the park inventoried and mapped all 17 invasive plant species park-wide between 2001 and 2003, and developed a comprehensive Exotic Plant Management Plan. The plan has guided on-the-ground-control efforts ever since. The park will continue its efforts to control exotic vegetation and monitor the effects of various management treatments.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: SAINT-GAUDENS NHS

Park/ Program Org Code: 1915

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: Ia4A

Park/ Program Goal ID Number: NONE

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Water quality: Surface waters -130,381miles of streams and rivers (99.3% of 131,300 miles) meet State (EPA approved) water quality standards.

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, 1.5 miles of streams managed by Saint-Gaudens NHS will meet water quality standards.

*Baseline
Year:*

*Target
Year:*

2004

2008

*Performance Indicator
(what is measured):*

Unit Measure:

Condition (Desired):

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

Water quality

Miles and/or acres

Unimpaired

1.5

1.5

5-Year Results Plan:

The park currently maintains a permanent water quality monitoring program. The program was implemented in FY 97, resulting from a funded WASO Water Resources Division grant proposal, which allowed the park to purchase monitoring equipment. Since that time, park staff have conducted monthly sampling of the Blow-Me-Down Brook, Blow-Me-Down Pond, and Blow-Me-Up Brook. In addition, the CACO Biology Lab conducts additional analysis on collected samples. The park's VIP program also involves local high school students in the program.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: SAINT-GAUDENS NHS

Park/ Program Org Code: 1915

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: Ia4B

Park/ Program Goal ID Number: NONE

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Water quality: Surface waters - 4,157,100 acres of lakes reservoirs, etc. (90% of 4,619,000 acres) meet State (EPA approved) water quality standards.

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, 7 acres of reservoir/pond areas managed by Saint-Gaudens NHS will meet water quality standards.

*Baseline
Year:*

2004

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Water quality

Unit Measure:

Miles and/or acres

Condition (Desired):

Unimpaired

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

5-Year Results Plan:

The park currently maintains a permanent water quality monitoring program. The program was implemented in FY 97, resulting from a funded WASO Water Resources Division grant proposal, which allowed the park to purchase monitoring equipment. Since that time, park staff have conducted monthly sampling of the Blow-Me-Down Brook, Blow-Me-Down Pond, and Blow-Me-Up Brook. In addition, the CACO Biology Lab conducts additional analysis on collected samples. The park's VIP program also involves local high school students in the program.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: SAINT-GAUDENS NHS

Park/ Program Org Code: 1915

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: Ia5

Park/ Program Goal ID Number: Ia5

NPS Servicewide Goal Description (Mission or Long-term Goal text):

47% of historic structures on the current List of Classified Structures are in good condition

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, 34 of 47 of Saint-Gaudens NHS historic structures on the current List of Classified Structures are in good condition.

*Baseline
Year:*

2004

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Condition

Unit Measure:

Each structure

Condition (Desired):

Good

*Total # Units in
Baseline:*

47

*Status in Base
Year (# Meeting
Condition):*

21

5-Year Results Plan:

There are 47 historic structures on the 2004 NPS LCS at Saint-Gaudens National Historic Site. Twenty-six of these structures were in good condition at the end of FY 2004. In order for the park to reach its 2008 long-term goal, eight additional structures must be upgraded to good condition. Most of the park's budget for historic structures is utilized in maintaining the existing 26 structures in good condition. Additional funds may be needed in order to meet his goal.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: SAINT-GAUDENS NHS

Park/ Program Org Code: 1915

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: 1a6

Park/ Program Goal ID Number: 1a6

NPS Servicewide Goal Description (Mission or Long-term Goal text):

75.5% of preservation and protection standards are met for park museum collections .

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, 324 of 349 applicable preservation and protection standards for the Saint-Gaudens NHS museum collections are met.

*Baseline
Year:*

2004

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Applicable standards

Unit Measure:

Each standard

Condition (Desired):

Standards meet

*Total # Units in
Baseline:*

355

*Status in Base
Year (# Meeting
Condition):*

315

5-Year Results Plan:

Saint-Gaudens NHS is continually in the process of attempting to upgrade the protection of its historic resources and museum collections. A major component of this effort is the expansion and upgrading of the collection storage facility that was completed in early FY 2005 and the installation of an upgraded fire protection system to Aspet. The park will determine whether or not the performance target has been achieved by utilizing the data generated by the NPS Automated Checklist Program (ACP).

Strategic Plan Report, FY 2005-2008

Park/ Program Name: SAINT-GAUDENS NHS

Park/ Program Org Code: 1915

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: 1a8

Park/ Program Goal ID Number: 1a8

NPS Servicewide Goal Description (Mission or Long-term Goal text):

50% of the recorded archeological sites with condition assessments are in good condition

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, 0 of 2 Saint-Gaudens NHS archeological sites listed on the current Archeological Sites Management Information System (ASMIS) with condition assessments are in good condition.

*Baseline
Year:*

2004

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Condition

Unit Measure:

Each archeological site

Condition (Desired):

Good

*Total # Units in
Baseline:*

2

*Status in Base
Year (# Meeting
Condition):*

2

5-Year Results Plan:

The park currently has two archeological sites listed on ASMIS: one is on poor condition and a condition assessment has not yet been completed for the other site. In FY 2005 - FY 2006, an Archeological Overview and Assessment (AOA) will be completed for SAGA that will likely change the park's ASMIS. Until the AOA is completed it is not possible to target outcomes for this particular long-term goal.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: SAINT-GAUDENS NHS

Park/ Program Org Code: 1915

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: 1b2A

Park/ Program Goal ID Number: NONE

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Archeological sites inventoried and evaluated are increased by 14.3% (from FY 2003 baseline of 57,752 sites to 66,000).

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, the number of Saint-Gaudens NHS archeological sites inventoried, evaluated and listed in the Archeological Sites Management Information System (ASMIS) is increased from 2 in FY04.

*Baseline
Year:*

2004

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Number in database

Unit Measure:

Each site added

Condition (Desired):

Increase

*Total # Units in
Baseline:*

2

*Status in Base
Year (# Meeting
Condition):*

2

5-Year Results Plan:

The park currently has two archeological sites listed on ASMIS. In FY 2005 - FY 2006, an Archeological Overview and Assessment (AOA) will be completed for SAGA that will likely change the number of the park's ASMIS records. Until the AOA is completed it is not possible to target outcomes for this particular long-term goal.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: SAINT-GAUDENS NHS

Park/ Program Org Code: 1915

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: lb2C

Park/ Program Goal ID Number: lb2C

NPS Servicewide Goal Description (Mission or Long-term Goal text):

100% of the historic structures on the FY 2003 List of Classified Structures have complete, accurate and reliable information (26,531 of 26,531 structures).

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, 100% of Saint-Gaudens NHS historic structures on the FY 2003 List of Classified Structures have complete, accurate, and reliable information.

*Baseline
Year:*

2004

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Number updated

Unit Measure:

Each record

Condition (Desired):

Increased

*Total # Units in
Baseline:*

47

*Status in Base
Year (# Meeting
Condition):*

1

5-Year Results Plan:

The LCS is the primary computerized database containing inventory and condition information on the park's historic structures. By 2008, the park will have updated the information for each structure on the LCS.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: SAINT-GAUDENS NHS

Park/ Program Org Code: 1915

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: lb2D

Park/ Program Goal ID Number: NONE

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Museum objects cataloged are increased by 39.6% (from FY 2001 baseline of 42.4 million to 59.2 million). Percent increase in NPS museum objects cataloged

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, the number of Saint-Gaudens NHS museum objects cataloged and submitted to the National Catalog is increased from 9,905 in FY2004 to 10,400.

*Baseline
Year:*

2004

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Number of museum objects
cataloged

Unit Measure:

Each museum object added

Condition (Desired):

Increased

*Total # Units in
Baseline:*

9152

*Status in Base
Year (# Meeting
Condition):*

9766

5-Year Results Plan:

Cataloging museum objects is an on-going function of the Curatorial Division at Saint-Gaudens NHS. The park plans to catalog an additional 500 museum objects by the end of FY 2008.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: SAINT-GAUDENS NHS

Park/ Program Org Code: 1915

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: 1b2F

Park/ Program Goal ID Number: NONE

NPS Servicewide Goal Description (Mission or Long-term Goal text):

18.7% (72 of 384) of parks have historical research (an approved Historic Resource Study AND an approved Administrative History) that is current and completed to professional standards as of 1985.

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, Saint-Gaudens National Historic Site's Historic Resource Study and Administrative History are not completed to professional standards and current.

*Baseline
Year:*

2004

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Studies

Unit Measure:

Each park

Condition (Desired):

Current

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

5-Year Results Plan:

As of FY 2005, Saint-Gaudens National Historic Site does not have an Historic Resource Study that is completed to professional standards and current. A draft Administrative History was prepared in FY 2004 and early FY 2005. However, the draft requires significant editing and revision before it can be considered completed to professional standards. The park plans to complete the Administrative History by the end of FY 08, but will likely not complete the Historic Resource Study within the same time frame. Additional historic research is ongoing, as the park also serves as a full service museum and educational institution.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: SAINT-GAUDENS NHS

Park/ Program Org Code: 1915

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: lb3A

Park/ Program Goal ID Number: lb3

NPS Servicewide Goal Description (Mission or Long-term Goal text):

100% of 270 parks with significant natural resources have identified their vital signs for natural resource monitoring

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, Saint-Gaudens NHS has identified its vital signs for natural resource monitoring.

*Baseline
Year:*

2004

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Vital signs

Unit Measure:

Each park

Condition (Desired):

Identified

*Total # Units in
Baseline:*

0

*Status in Base
Year (# Meeting
Condition):*

0

5-Year Results Plan:

Vital signs are the key ecological processes, which, collectively, capture the function of a healthy ecosystem. In order for Saint-Gaudens NHS to track the status and trends of the park's natural resource, these vital signs must first be identified. The park has actively participated in the Northeast Temperate Network Inventory & Monitoring Program to ensure accurate identification of park vital signs. It is anticipated that the final list of vital signs for SAGA will be complete in FY 2005.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: SAINT-GAUDENS NHS

Park/ Program Org Code: 1915

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: 1b3B

Park/ Program Goal ID Number: NONE

NPS Servicewide Goal Description (Mission or Long-term Goal text):

88% of 270 parks with significant natural resources have implemented natural resource monitoring of key vital signs parameters

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, Saint-Gaudens NHS has implemented natural resource monitoring of key vital signs parameters.

*Baseline
Year:*

2004

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Vital signs

Unit Measure:

Each park

Condition (Desired):

Monitoring

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

5-Year Results Plan:

Vital signs are the key ecological processes, which, collectively, capture the function of a healthy ecosystem. In order for Saint-Gaudens NHS to track the status and trends of the park's natural resource, these vital signs must first be identified. The park has actively participated in the Northeast Temperate Network Inventory & Monitoring Program to ensure accurate identification of park vital signs. It is anticipated that the final list of vital signs for SAGA will be complete in FY 2005. Following vital sign identification, the park, through the I&M program, will determine appropriate monitoring protocols and will strive to implement such by the end of FY 2008.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: SAINT-GAUDENS NHS

Park/ Program Org Code: 1915

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: Ila1A

Park/ Program Goal ID Number: Ila1

NPS Servicewide Goal Description (Mission or Long-term Goal text):

95% of park visitors are satisfied with appropriate park facilities, services, and recreational opportunities.

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, 92% of visitors to Saint-Gaudens NHS are satisfied with appropriate park facilities, services, and recreational opportunities.

*Baseline
Year:*

2004

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Visitor satisfaction

Unit Measure:

percent

Condition (Desired):

Satisfied

*Total # Units in
Baseline:*

82

*Status in Base
Year (# Meeting
Condition):*

0

5-Year Results Plan:

The park will measure the performance target for this goal through the implementation of the annual visitor survey that assesses the level of visitor satisfaction of the Saint-Gaudens National Historic Site. The park will attempt to achieve the performance target by continuing to maintain park facilities in good condition and by offering comprehensive interpretive programming and special events. The opening of the park's first and only visitor center in FY 2003 likely played a role in the 100% visitor satisfaction rates achieved in FY 2003 and FY 2004. In order to compensate for a decrease in seasonal FTE, the park has supplemented the interpretive staff with volunteers and will continue to do so in the immediate future.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: SAINT-GAUDENS NHS

Park/ Program Org Code: 1915

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: Ila2A

Park/ Program Goal ID Number: Ila2

NPS Servicewide Goal Description (Mission or Long-term Goal text):

The number of visitor accident/incidents will be at or below 4,969 accidents/incidents.

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, the number of visitor accidents/incidents at Saint-Gaudens NHS is reduced from the FY2000-FY2003 annual average of 0.75 to 0.

*Baseline
Year:*

2004

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Accidents/incidents

Unit Measure:

Each accident/incident

Condition (Desired):

Reduced

*Total # Units in
Baseline:*

.4

*Status in Base
Year (# Meeting
Condition):*

0

5-Year Results Plan:

For the period FY 2000 - FY 2003, SAGA has averaged 0.75 visitor accidents/incidents per year. The park's goal is to reduce this to zero visitor accidents/incidents per year. The park will continue to enhance its safety programs, signage, and maintain pedestrian ways.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: SAINT-GAUDENS NHS

Park/ Program Org Code: 1915

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: Ila2B

Park/ Program Goal ID Number: NONE

NPS Servicewide Goal Description (Mission or Long-term Goal text):

The number of servicewide visitor fatalities will be at or below 100 (an 11% decrease from the FY2000 - FY2001 baseline of 112).

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

The number of visitor fatalities at Saint-Gaudens NHS will remain at zero.

*Baseline
Year:*

2004

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Fatalities

Unit Measure:

Each fatality

Condition (Desired):

Reduced

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

5-Year Results Plan:

Since the park was established in 1964, there have been two visitor fatalities at Saint-Gaudens NHS: one was the result of a motorcycle accident on an adjacent state highway and the other incident was precipitated by a previous medical condition. Neither incident was preventable on the part of the NPS. The park will strive to keep the number of visitor fatalities at zero.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: SAINT-GAUDENS NHS

Park/ Program Org Code: 1915

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: IIb1

Park/ Program Goal ID Number: IIb1

NPS Servicewide Goal Description (Mission or Long-term Goal text):

87% of visitors understand and appreciate the significance of the park they are visiting

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, 84% of Saint-Gaudens NHS visitors understand the significance of the park.

*Baseline
Year:*

2004

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Visitor understanding

Unit Measure:

percent

Condition (Desired):

Understand

*Total # Units in
Baseline:*

80

*Status in Base
Year (# Meeting
Condition):*

0

5-Year Results Plan:

The park will measure the performance target for this goal through the implementation of the annual visitor survey that assesses the level of visitor understanding and appreciation of the significance of the Saint-Gaudens National Historic Site. The park will achieve the performance target by offering various interpretive programs including ranger-led tours, sculpture workshops, hosting a sculptor-in-residence, providing special educational programs for school groups, enhancing the web site, hosting special events, developing a park handbook, and expanding the park's volunteer program.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: SAINT-GAUDENS NHS

Park/ Program Org Code: 1915

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: IVa10A

Park/ Program Goal ID Number: NONE

NPS Servicewide Goal Description (Mission or Long-term Goal text):

X(TBD) (Y% of Z) of NPS heritage assets are in fair or good condition as measured by the FCI.

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, 10 of 10 heritage assets at the Saint-Gaudens NHS are in fair or good condition as measured by the FCI.

*Baseline
Year:*

2004

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Condition of asset

Unit Measure:

Each asset

Condition (Desired):

Fair or good

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

5-Year Results Plan:

The park currently maintains 7 of 10 heritage assets in good condition and plans to increase this to 100% by the end of FY 2008.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: SAINT-GAUDENS NHS

Park/ Program Org Code: 1915

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: IVa10B

Park/ Program Goal ID Number: NONE

NPS Servicewide Goal Description (Mission or Long-term Goal text):

NPS Non-historic buildings condition

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, 10 of 10 non-historic buildings are in fair to good condition as measured by the FCI at Saint-Gaudens NHS.

*Baseline
Year:*

2004

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Condition of asset

Unit Measure:

Each asset

Condition (Desired):

Fair or good

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

5-Year Results Plan:

The park currently maintains 8 of 10 non-historic buildings in fair to good condition and plans to raise this to 100% by the end of FY 2008.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: SAINT-GAUDENS NHS

Park/ Program Org Code: 1915

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: IVa10C

Park/ Program Goal ID Number: NONE

NPS Servicewide Goal Description (Mission or Long-term Goal text):

X (TBD) (Y% of Z) NPS other assets are in fair to good condition as measured by the FCI.

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, 12 of 14 other facilities (non-historic, non-building asset types) are in fair to good condition as measured by the FCI at Saint-Gaudens NHS.

*Baseline
Year:*

2004

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Condition of asset

Unit Measure:

Each asset

Condition (Desired):

Fair or good

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

5-Year Results Plan:

The park currently maintains 12 of 14 non-historic facilities in fair to good condition and plans to increase this to 100% by the end of FY 2008. The condition is measured using the FCI.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: SAINT-GAUDENS NHS

Park/ Program Org Code: 1915

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: IVa3

Park/ Program Goal ID Number: IVa3A

NPS Servicewide Goal Description (Mission or Long-term Goal text):

100% of NPS employees have performance plans linked to appropriate park (office) strategic goals and annual goals

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, 100% of Saint-Gaudens NHS employee performance plans are linked to appropriate strategic and annual performance goals and position competencies.

*Baseline
Year:*

2004

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Employee performance plans

Unit Measure:

Each employee

Condition (Desired):

Linked to goals

*Total # Units in
Baseline:*

14

*Status in Base
Year (# Meeting
Condition):*

7

5-Year Results Plan:

Employee performance plans for all permanent and seasonal staff will be linked to appropriate strategic and annual performance goals and position competencies. The annual performance target for this goal is 100%.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: SAINT-GAUDENS NHS

Park/ Program Org Code: 1915

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: IVa5

Park/ Program Goal ID Number: NONE

NPS Servicewide Goal Description (Mission or Long-term Goal text):

25% of employee housing units are in fair or good condition as measured by the Facilities Condition Index (FCI), based on condition assessments and data in FMSS.

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, 1 (100%) of employee housing assets are in fair or good condition as measured a FCI of 0.14 or lower at Saint-Gaudens NHS.

*Baseline
Year:*

2004

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Employee housing

Unit Measure:

Each housing unit

Condition (Desired):

Fair or Good

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

5-Year Results Plan:

Saint-Gaudens NHS currently has only one housing unit, which is considered to be one asset. Since the NPS acquired the housing unit FY 1999, it has remained in good condition according to the FCI. SAGA plans for the housing unit to remain in good condition. A Housing Plan will be completed in FY 2005.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: SAINT-GAUDENS NHS

Park/ Program Org Code: 1915

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: IVa6A

Park/ Program Goal ID Number: IVa6A

NPS Servicewide Goal Description (Mission or Long-term Goal text):

The NPS rolling 5-year (previous 5 years) average number of employee accidents will be at or below 3,000.

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, the number of Saint-Gaudens NHS employee lost-time injuries is maintained at or below the previous 5-year annual average number of one.

*Baseline
Year:*

2004

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Incidents

Unit Measure:

Each incident resulting in
injury

Condition (Desired):

Reduced

*Total # Units in
Baseline:*

.8

*Status in Base
Year (# Meeting
Condition):*

.8

5-Year Results Plan:

Since 1999, the park has averaged one lost time incident per year due to a variety of work-related incidents. Through its employee safety program, the park goal is for there to be no more than one and preferably no lost time incidents annually.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: SAINT-GAUDENS NHS

Park/ Program Org Code: 1915

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: IVa6B

Park/ Program Goal ID Number: IVa6B

NPS Servicewide Goal Description (Mission or Long-term Goal text):

The servicewide Continuation of Pay (COP) hours will be at or below 54,100 hours (a 27% reduction from the FY 1997-2001 average of 73,775 hours).

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, the number of Saint-Gaudens NHS hours of Continuation of Pay is at or below 16.

*Baseline
Year:*

2004

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

COP hours

Unit Measure:

Each COP hour

Condition (Desired):

Reduced

*Total # Units in
Baseline:*

16

*Status in Base
Year (# Meeting
Condition):*

0

5-Year Results Plan:

Since 1999, the park has averaged one lost time incident per year due to a variety of work-related incidents. Through its employee safety program, the park goal is for there to be no more than 16 COP hours and preferably no COP hours annually.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: SAINT-GAUDENS NHS

Park/ Program Org Code: 1915

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: IVa6C

Park/ Program Goal ID Number: NONE

NPS Servicewide Goal Description (Mission or Long-term Goal text):

The NPS number of employee fatalities

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, the number of NPS Employee fatalities will also be reported but will not be targeted.

*Baseline
Year:*

2004

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Fatalities

Unit Measure:

Each fatality

Condition (Desired):

Reduced

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

5-Year Results Plan:

There has never been an employee fatality at Saint-Gaudens NHS and the park plans to maintain that record through its safety program and training, as well as updating the Emergency Operations Pla and Safety Plan in FY 2005.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: SAINT-GAUDENS NHS

Park/ Program Org Code: 1915

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: IVb1A

Park/ Program Goal ID Number: NONE

NPS Servicewide Goal Description (Mission or Long-term Goal text):

NPS units have X community partnerships designed to enhance the park's ability to manage recreation activities seamlessly.

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, Saint-Gaudens NHS has 5 community partnerships designed to enhance the park's ability to manage recreation activities seamlessly.

*Baseline
Year:*

2004

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Park Partnerships

Unit Measure:

Each partnership

Condition (Desired):

Established

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

5-Year Results Plan:

The park currently maintains three formal active partnerships with the following: Trustees of the Saint-Gaudens Memorial, Inc., Connecticut River Joint Commissions, Inc., and the Cornish, New Hampshire Fire Department. By the end of FY 2008, the park will establish two additional partnerships that will enhance its ability to manage resources.

Strategic Plan Report, FY 2005-2008

Park/ Program Name: SAINT-GAUDENS NHS

Park/ Program Org Code: 1915

Date Last Updated: December 21, 2004

DOI Goal ID Number:

NPS Goal ID Number: IVb2

Park/ Program Goal ID Number: NONE

NPS Servicewide Goal Description (Mission or Long-term Goal text):

156 million visitors served by facilitated programs

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2008, attendance at Saint-Gaudens NHS facilitated programs will increase from 69,000 (the FY 1999-2003 average) to 75,000.

*Baseline
Year:*

2004

*Target
Year:*

2008

*Performance Indicator
(what is measured):*

Facilitated programs

Unit Measure:

Each visitor

Condition (Desired):

attended

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

5-Year Results Plan:

The average number of visitors that attended facilitated programs at Saint-Gaudens NHS from FY 1999 to FY 2003 was 69,000. This figure includes visitor contacts at various park locations, formal interpretive programs, and attendance at special events and demonstration workshops. The park goal is to expand the number of visitors attending facilitated programs, though achieving this goal can be difficult due to fluctuations in overall annual park attendance.

Strategic Plan Report, FY 2005-2008
